



4th Annual  
World Health  
Worker Week  
April 3-9, 2016

An engagement toolkit

They are caretakers.  
They are educators.  
They are your  
neighbors,  
friends, and family.  
They are on the  
front lines every day.  
This April, show the  
world just how much  
#HealthWorkersCount.





In Malawi, Health Worker Chísomo Boxer travels a total of 22.5 kilometers to reach the villages where he treats 2,216 people.

## On the front lines

Kampung Cirendeng, Indonesia



Midwife Ade Yunarsih starts her visits each day at 6 a.m., averaging 20 to 30 house calls each week and delivering about 10 babies each month.

Xachmochán Village, Guatemala



Felix Aguilar Ramirez starts his day at 8 a.m., and doesn't return home until 9 p.m. Some days there are more people who need help than Felix can attend to. "Here in the community there are a lot of people who value my work. That makes me feel good."

Satiguila Village, Mali



Salif Diarra treats 135 children for diarrhea, respiratory infections, malnutrition, and malaria. "If I had more resources, I would love to have a faster way to reach village enclaves a few kilometers away."

# World Health Worker Week

Despite advances in medicine, many people continue to suffer needlessly from preventable and easily treatable diseases. As we tragically saw during the Ebola epidemic in West Africa, lack of access to trained and supported health workers on the front-lines of care can have devastating consequences for communities.

This is where the health workers on the front lines make a difference. According to the Front-line Health Workers Coalition, these health workers, midwives, community health workers, health extension workers, physicians' assistants, peer counselors, clinical officers, nurses, and doctors are providing essential health services in many of the hardest to reach areas, often traveling on foot with just a backpack of supplies, providing needed prevention, treatment, and health education to communities.

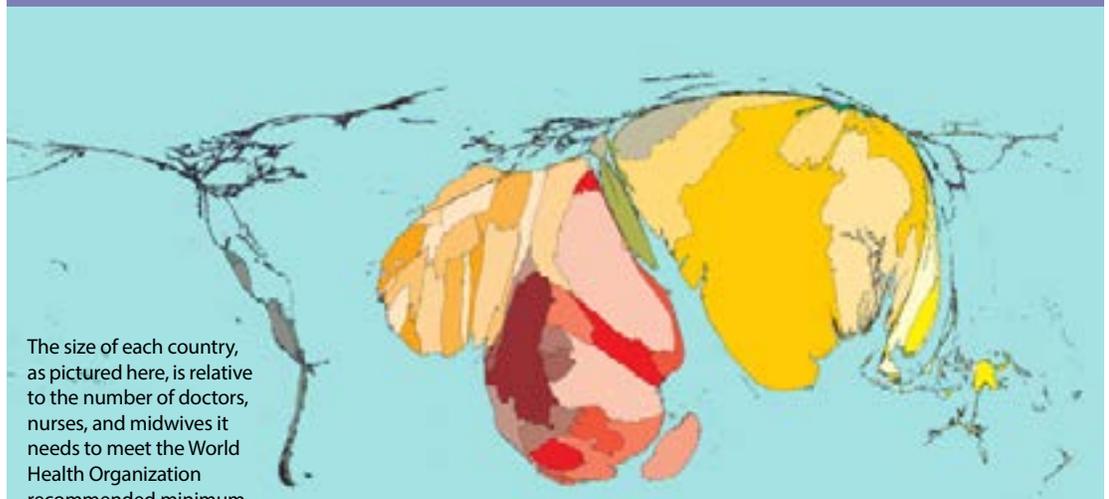
During the week of April 3-9, we're asking you

to join the worldwide effort to support, appreciate, and raise awareness of the important role of health workers everywhere.

World Health Worker Week is an opportunity to mobilize communities, partners, and policymakers in support of your community's health workers. It is a time to celebrate the amazing work that they do and it is a time to raise awareness of the challenges that they face every day. Perhaps most importantly, it is an opportunity to fill in the gaps in the health workforce by calling on those in power to ensure that health workers have the training, supplies, and support they need to do their jobs effectively.

This toolkit will provide some ideas that can help your organization and your partners encourage greater appreciation and support of health workers and show your community that health workers count.

## GLOBAL INEQUALITIES: HEALTH WORKER SHORTAGE



The size of each country, as pictured here, is relative to the number of doctors, nurses, and midwives it needs to meet the World Health Organization recommended minimum ratio of 23 per 10,000 population.

Map created by Benjamin D. Henning  
[www.viewsoftheworld.net](http://www.viewsoftheworld.net)

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“Every day people can come to my house for care or I will go to their homes if they prefer. My door is open 24 hours a day for the people in this village.”

— Desita, Midwife in Aceh Province, Indonesia

## Get the conversation started

### Who are your Frontline health workers?

Frontline health workers can be midwives, community health workers, health extension workers, physicians’ assistants, pharmacists, peer counselors, clinical officers, nurses, and doctors who work at the community level. They are usually the first point of care for the members of their community. Often these health workers come from the very communities that they serve.

Health workers both treat and educate their communities. They provide immunizations and treat common infections. They also teach their communities simple ways to prevent the biggest threats to their community’s health: diarrhea, pneumonia, malaria, HIV, and tuberculosis. As the first point of contact, health workers are also able to recognize conditions that require higher levels of care, and can refer their patients to another medical professional.

### How they make a difference.

Health workers don’t have to be highly educated to have a major impact on the health of the community. With the proper training and supervision, they can learn basic skills that save hundreds of lives. According to the Frontline Health Workers Coalition, millions of people in impoverished countries are alive today because a midwife was by their side at birth, or they were vaccinated as infants by a nurse, or because their families learned from a community health worker to adopt healthy behaviors like breastfeeding, hand-washing, birth spacing, and sleeping under a mosquito net.

With no one to provide this basic life-saving care, millions of adults would lose their lives due to childbirth complications, AIDS, and tuberculosis. Children would continue to die of preventable and treatable causes like pneumonia, malaria, and diarrhea. That is why every individual needs to live within reach of a skilled, equipped, and supported health worker.

### What issues do health workers around the world face?

Many of the interventions that have proven most effective in saving lives require health workers to deliver them, but there just aren’t enough health workers to get the job done. Not only is there a global shortage of health workers, but existing health workers often lack support and supervision, or may not have the right training and equipment to provide simple and appropriate lifesaving care.

Many health workers need to travel to a number of villages or communities to care for the local population, sometimes more than 15 kilometers each day. Without suitable transportation, it is difficult for the health worker to reach the communities she or he serves. Some work in dangerous areas, and wages can be very low. As a result, many rural health workers migrate to urban areas where payment and support may be greater and transportation is more convenient. For all of these reasons, it is difficult to attract and retain the skilled health workers that are severely needed in rural communities. World Health Worker Week is an opportunity to highlight these challenges and call for them to be addressed.

### By supporting health workers, you can contribute to a healthier community.

Health is a two-way street. Health workers provide advice and needed care, but community members must act on the advice and follow recommended treatments. Health workers support better health and they deserve to be respected, paid, and supported to successfully carry out their responsibilities. This toolkit can help your organization find a way to celebrate the work of health workers and alert policymakers and community members to any challenges they face in achieving results.

The Global Health Workforce Alliance is a partnership of national governments, civil society, international agencies, finance institutions, researchers, educators and professional associations dedicated to identifying, implementing and advocating for solutions to the global health workforce crisis.

The Frontline Health Workers Coalition is an alliance of United States-based organizations working together to urge greater and more strategic U.S. investment in frontline health workers in developing countries.



# Five ways you can honor a health worker

**1.** Share inspiring stories of health workers in your area. Let your community know just how valuable this person is. Pitch a story about one or more local health workers, or submit a letter to the editor to local media outlets. The media can help get health workers' stories out to a wide audience, including decision-makers and influencers, so that everyone knows about the important role of these community heroes. Also, you can write a letter to the Ministry of Health or other appropriate government agency to remind them of the crucial role health workers play in the lives of their community, and how important it is to provide training and support they need to continue to do their jobs. Sharing the specific story of how a health worker helped a local family can be quite moving and powerful.

**2.** Pick a day to encourage the giving of simple gifts. Just imagine how powerful it would be if all the health workers in your area were thanked with a flower, card, homemade meal, or cup of coffee on a specific day. For that one day, it would truly feel the whole community was showing appre-

ciation for all of their hard work. Talk to partner organizations about identifying an appropriate gesture that would be meaningful to health workers in your community and get the word out. You may even want to ask local businesses if they would like to help support this one-day effort by offering discounts or prizes to health workers.

**3.** Present an award. Work with partner organizations, supporters, friends, and family to honor a few truly inspiring health workers in your area with an award. Whether it's a simple certificate that they can hang in their home or office, or a more elaborate trophy, either one can be empowering. You can invite a notable person from the Ministry of Health, or other government official, to help in the presentation. This would also be something of interest to the media, so be sure to invite local journalists. Ask the health workers to invite their family and friends, too, so that everyone can join in the celebration.

**4.** Get the community involved. From infants to elders, everyone de-

pends on the help of health workers. Establish a special day to honor your local health workers with performances and activities celebrating all that they do. You could engage local musical acts, carry out a community walk or race to honor how far health workers travel, create an art exhibit featuring the work of local children, or arrange a local celebrity appearance. You can also make T-shirts and hats to commemorate the day, or create a banner. Also, express your support for frontline health workers using the hash tag #HealthWorkersCount on social media outlets like Twitter and Facebook. You don't have to do this alone!

**5.** Educate your community. One of the best ways to thank health workers is to encourage people to follow their medical advice, and find out how you can help them get the word out to the community. Keeping your community healthy is the perfect way to honor your health worker. Also, let your government officials know about the importance of community health workers. With government support, these health workers can get the provisions they need to address the challenges your community faces.

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# Contacting the media

One of the most effective ways of letting policymakers, influencers, and the community know the importance of health workers is to reach out to local newspapers and radio stations. You can pitch them a story idea or write a letter to the editor. Here are some tips to help you get started:

## Pitching a feature story

**1. Reach out to the right person**  
Contacting the appropriate person is often the key to getting your story idea published. Find out whether your newspaper has a health section or the radio program has a health segment. The editor or producer of this section might be the most interested in running a story about health workers, or interviewing a health worker. If your newspaper or radio station has no health section, try pitching your story to any features editor or producer who focuses on local stories.

**2. Means of communication**  
E-mail is often the easiest way to contact a media organization, and possibly the quickest way to get a response. If you don't get a response, it may be helpful to follow up with a phone call to make sure your inquiry was received.

**3. What to say**  
Your pitch should be informative but concise. To make a strong case for your story, highlight any aspect that might be unique. If you are talking about a specific local health worker, what has he or she done that makes him or her extraordinary? Emphasize any information that you think others would enjoy reading about. Also, if you have read articles by the editor you are contacting, try to find patterns in his or her writing so that you can pitch your story in a way that is attractive to that editor. Make sure that you convey a clear call to action if there is anything that you would like the community to do as a result of hearing or reading the story. It could be visiting a website or participating in an event, but they won't know that unless you state it clearly in your article or interview.

**4. Help them reach you**  
Whether you are e-mailing someone or leaving a message, make sure you include your contact information and provide them with a time that you will be available to talk. The editor will likely want to interview any health workers that you are talking about so make sure to contact in advance any people you intend to highlight to let them know that they may be asked for an interview. Once you have spoken to the editor or producer about your story, you will want to help set up any additional interviews that they are interested in.

**5. Be patient and understanding**  
Often, stories that are not time-sensitive will be delayed until there is enough time or space to run the story. Be patient. If the editor or producer expressed interest in your story, he or she will get to it as soon as possible. Harassing them will not get your story published quicker. When possible, try to make the story topical and related to a timely event so that it makes it more appealing to the editor. Also, editors can't publish every story that is pitched to them. If they are not interested in your story, be understanding. Instead, ask about other ways that you may get your information published, like writing a letter to the editor or buying advertising space.

**6. Diversify**  
Just because one media outlet turned down your story idea doesn't mean that others won't love the idea. Reach out to other media outlets or revise your pitch based on what you learned from your previous efforts.

## Writing letters to the editor

**1. Reach out to the right person**  
To ensure that your letter gets published, make sure you're sending it to the correct person. The letters section of the newspaper will provide the appropriate contact information. You can find this information in the newspaper itself, on its website, or by calling the office of the newspaper.

**2. Ask others to write letters**  
A letter to the editor authored or signed by a notable person may increase your chances of placement. Letters by important or well-known people aren't just interesting, they help encourage readership. Also ask other members of your community to write letters of support and encouragement. The more letters that get published, the better!

**3. Keep it short and simple**  
Editors rarely publish letters longer than 200 words. Longer letters will either be cut down — risking the removal of key elements in your letter without your consent — or won't get published at all.

**4. Provide your contact information**  
Newspapers won't publish your personal contact information, but the editor may need to contact you for clarification or verification. Make sure you include both an e-mail address and a phone number with your letter.

**5. Be patient**  
Letters that aren't time-sensitive may be held until there is enough space in that section. Letters of thanks and praise for another person will usually get published so highlighting someone in the community who has gone above and beyond the call of duty, like a health worker, might be appealing to the editor. Be patient and keep an eye on the newspaper, as your letter could run at any time.



# Getting social

## 7 days of social media messaging for #WHWWeek

Sunday, April 3: Share a teaser post to remind your community that #WHWWeek is starting.

#WHWWeek is coming! During World Health Worker Week (April 3-9), help us show global leaders why #HealthWorkersCount <http://frontlinehealthworkers.org/worldhealthworkerweek/>

Example: #WHWWeek starts today! Look out for inspiring stories and actions you can take to tell the world #HealthWorkersCount.

Monday, April 4: Share inspirational stories of frontline health workers.

Example: Brave story of SA Nurse Mdolo overcoming #TB illustrates the sacrifices & strength of #healthworkers <http://www.hwaiblog.org/?p=118> #WHWWeek

Tuesday, April 5: Share evidence of frontline health workers' impact on global health progress, progress toward SDGs.

Example: #HealthWorkersCount for their communities, imagine if we filled the entire health worker gap. #WHWWeek youtube. [com/watch?v=XLrGkVbqkpY&feature=youtu.be](https://www.youtube.com/watch?v=XLrGkVbqkpY&feature=youtu.be)

Wednesday, April 6: Share statistics and consequences of the health workforce crisis.

Example: 18,000 children die every day from preventable diseases because there are not enough trained health workers bit.ly/1xtxtqv #WHWWeek

Thursday, April 7: Day of Action. Ask your community to take action, provide links and/or specific instructions on how to do so, tell them how their actions will make an impact.

Example: Dear @secgen @UN help us make #HealthWorkersCount by achieving #UHC #SDG3 #WHWWeek

Friday, April 8: Provide a vision for the future, what the community wants for front line health workers and what it would mean

A well-trained, well-supported and appropriately dispersed #healthworkforce is integral to achieving all health goals #SDG3 #WHWWeek

Saturday, April 9: A day to close the week and thank the community for participating.

Example: TY to all who shared stories this #WHWWeek illustrating how #HealthWorkersCount in all forms of healthcare delivery [frontlinehealthworkers.org/worldhealthworkerweek/](http://frontlinehealthworkers.org/worldhealthworkerweek/)

## Connect with #WHWWeek

Frontline Health Workers Coalition

Facebook: [facebook.com/frontlinehealthworkers](https://www.facebook.com/frontlinehealthworkers)

Twitter: @FHWCoalition

Global Health Workforce Alliance

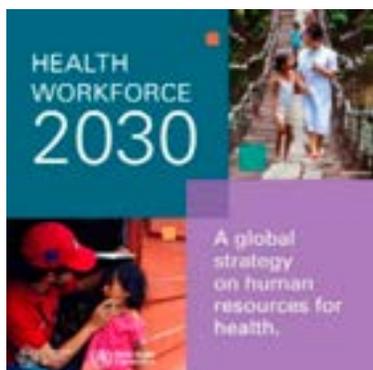
Twitter: @GHWAlliance

Use #HealthWorkersCount, #WHWWeek, #SDGs, #HRH, etc.

## Tips and Tactics

- Use large/high quality images or infographics in your social posts.
- Ask the community to “share,” “like” and “retweet” your posts to show their support.
- Use the hashtag #WHWWeek in all posts to categorize them and make your posts easy to find for others interested in the week’s messaging. Also use #HealthWorkersCount when there is enough room in the post. This hashtag is also the hashtag to use year-round to support health workers.
- Follow the organizations to the left, retweet and share their posts to extend the reach of the #WHW-Week message.

# Help Us Ensure Health Workers Count



## Health Workforce 2030

The World Health Assembly in May 2014 adopted a resolution requiring the World Health Organization to develop a Global Strategy on Human Resources for Health to guide efforts to strengthen the global health workforce from 2016-2030. A “Zero Draft” of the Health Workforce 2030 Strategy was released mid 2015 for public consultations. The WHO incorporated this feedback and released [Draft 1.0](#) in January to be considered by the World Health Assembly 23-28 May. Tell your country’s health minister you support Workforce 2030!



## Sustainable Development Goals

In September, 2015 the United Nations member states formally adopted the [Sustainable Development Goals](#) (SDGs/ Global Goals) at the 70th Regular Session of the UN General Assembly at the Summit for the Adoption of the Post-2015 Development Agenda.

The SDGs are a subsequent set of expanded goals following on from the Millennium Development Goals (MDGs), which reached their target date at the end of 2015. After years of negotiation and other opportunities for consultation include specific meetings from May-October 2016, as well as other events such as briefings to permanent missions to the United Nations, Women Deliver, The World Health Assembly, the UN General Assembly, and the The Fourth Global Symposium on Health Systems Research. The largest consultation program in the history of the UN, leaders have agreed on an ambitious agenda of 17 goals. The SDGs will help drive inclusive change for humanity for 15 years, providing a framework of targets to guide policy and promote accountability.

Health workers are primarily affected by [SDG 3: Good Health and Well-Being](#): Ensure healthy lives and promote well-being for all at all ages:

- (3.8) Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all.
- (3.c) Substantially increase health financing and the recruitment, development, training and retention of the health workforce in developing countries, especially in least developed countries and small island developing States

Follow #HealthWorkersCount and tell your country’s health ministry you expect regular and comprehensive reporting on SDG targets 3.c and 3.8.

Other opportunities for consultation include specific meetings from May-October 2016, as well as other events such as briefings to permanent missions to the United Nations, Women Deliver, The World Health Assembly, the UN General Assembly, and the The Fourth Global Symposium on Health Systems Research.

# Staging a successful media event

What should you think about when planning a media event?

- **What:** Determine the kind of activity or event are you having. Are you making an announcement or honoring the health worker(s) in your community?
- **When:** In many places, the best time to schedule a media event is midday, ideally between 10 a.m. and 1 p.m., on Tuesday, Wednesday, or Thursday. You might want to ask your partners and media contacts what they would recommend based on experience.
- **Where:** Make sure to pick a location that is convenient for the media — both for transportation and parking. Ideally, the location would add relevancy. For example, holding a news conference at your community's health center would enable the reporter(s) to see health workers in action. If you are thinking about hosting your event outdoors, consider the weather.
- **Who:** Determine what the focus of your event should be: whether it is an activity or a high-profile figure. You can also work with other groups and agencies to demonstrate a communitywide effort. The media always takes an interest in the human side of an issue, so look for someone with a personal story to talk about the issue (i.e., someone with a personal connection to World Health Worker Week.) Consider inviting community leaders, medical professionals, or celebrities to speak at a news conference.

What should the event look like?

- **Signage:** Use your organization's or coalition's banner as a backdrop to the news conference. Hang posters and banners in the most visible place possible. Cameras will want to get footage of any activity and the banner should be in that shot.
- **Attendance and activity:** Recruit people to get the word out and attract attendees for your event. The more people participating and activity talking place, the more important your event will seem. You'll want to show the media that the community cares about your issue. What is the main message and who should communicate it?
- **Messages:** Determine the main message of your event. What is the information/statistic/call to action that you want people to take away from your event?
- **Spokespersons:** Assign one or two spokespersons to communicate the message at the event. Make sure that your spokespersons have been briefed beforehand. They should be on hand to respond to the media, convey the message, and describe the activities your group has planned.
- **International media:** If you are reaching out to international media, consider recruiting the participation of spokespersons who speak other languages that are frequently spoken in affected countries.

## Inviting celebrities and influencers to your event

“Celebrities and influencers” can be government representatives or health officials, business or academic leaders, athletes, musicians, artists, or anyone else whom the community likes and respects. Try to come up with a list of notable people who have ties to your community and may be well-known by policymakers or the media. Getting acknowledgement from a respected countryman is a great way to show a community health worker that he or she is valued and respected, and it can help with media pick-up. Here are some things to remember:

### Make connections

There might be someone in your village or community who has a connection to a certain celebrity. This can be a great way to get started. Don't be afraid to use any connections or ask partners.

Also, if the celebrity cannot make a personal appearance, indicate other ways the he or she might contribute to the event — either by writing a special note to the health worker or by donating something to the event itself.

### Be friendly and professional

Provide a brief but detailed overview of your effort or activity. Give as many specific details about the event as possible, and indicate that you would appreciate any level of participation from the celebrity. If you are requesting a personal appearance, make it clear just what his or her role would be.

### Increase your odds

Don't hesitate to contact more than one celebrity. The more you contact, the better the chances are that one or more can attend.

### Be flexible

There might be a certain day that works best for him or her.

### Don't get frustrated

If someone can't or won't participate but takes the time to respond to your request, be sure to send a thank-you note. Keep your relationship in good standing — he or she may be interested in participating next

## Templates and other resources

One of the best ways to get your event off the ground is to ask for support from partner NGOs, community and faith-based groups, local businesses, and even local media companies. Like-minded organizations might be willing to help with the planning and execution of the event itself, while area businesses might be able to contribute funding, materials, refreshments, necessary event items or other resources.

Letters seeking assistance should be friendly yet professional. Be sure to include event specifics and highlight ways their participation can be a positive experience for them.

Feel free to use our templates to get you started, and keep your event on track with our planning checklist:

- Event planning checklist
- Sample letter to government official/policymaker
- Sample letter to local partners/sponsors
- Photo consent form

In partnership with:



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workforce  
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